



**Cheshire and Warrington Local Enterprise Partnership
Performance and Investment Committee**

Wednesday 18th August 2021 1.30-3.00

By teams meeting:

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Conference ID: 938 266 942#

Attending: Chris Hindley (Chair)
Stewart Brown, Catherine Walker,
Peter Skates, Ian Traynor,
Joe toward, Rachel Laver, Paul Goodwin

Apologies: Ian Brooks, Nichola Newton,
Alex Thompson and Loren Jones

Presentations:
Jobs Portal update: Sarah Williams
Strategy Update: Melissa Crellin

AGENDA

Agenda Item		Lead	Timings
1	Welcome, introductions for new members, and apologies	Chair	10 mins
2	Conflicts of Interest	Chair	5 mins
3	(i) Minutes from the meeting of 23 rd June 21	Chair	5 mins
	(ii) Actions Arising	Chair	5 mins
4	Jobs Portal update	PJ/SW	10 mins
5	Strategy update	MC	15 mins
6	Getting Building Fund return approval ratification	RL	5 mins
7	Programme update - Projects - Outputs - Risk	RL	15 mins
8	Projects to be reviewed	All	10 mins
9	AOB -	All	5 Mins
Dates of next meetings, time 1.30 pm and by Teams, unless otherwise specified:			
27 th October 2021	ESIF update		

		LGF and GBF Quarterly Reports Delivery Plan update Transport update MDC update Life Science Fund
	24 th November 2021	Marketing Cheshire EZ update Warrington Smartgrid
	22 nd December 2021	LGF evaluation brief



**Minutes of the Cheshire and Warrington Local Enterprise Partnership
Performance and Investment Committee Meeting
held on 23rd June 2021 at 1.30 via Teams**

In attendance: Chris Hindley (Chairman), Loren Jones, Ian Traynor, Alex Thompson, Catherine Walker, Nichola Newton, Joe Toward, Charles Jarvis, Ian Brooks, Rachel Laver.

Apologies: Nichola Newton, Stewart Brown, Peter Skates.

Presentations on: **Jobs Portal – Pat Jackson and Sarah Williams**

Item No.	Item	To be Actioned by	By When
1.	<p>Welcome, Introductions and Apologies</p> <p>Apologies from PS, NN and SB</p> <p>Due to the Corona Virus meeting held via Teams</p>		
2	<p>Conflicts of Interest</p> <p>CH asked for any conflicts to be declared.</p> <p>Declarations of interest: None declared</p>		
3	<p>Minutes and actions from the last meeting:</p> <p>Actions from the last meeting:</p> <p>RL to continue closely monitoring progress on MDC's new Lab.</p> <p>SB chased Bus depot update which RL received promptly. Not had May's update report yet and RL requested monthly meetings. RL had chased but didn't anticipate any issues once everyone got into the routine of monthly meetings.</p> <p>Heatmap showing LGF investment possible through CRM. RL had circulated business assisted map and will circulate LGF heat map before the next meeting.</p> <p>RL had meeting with LR to run through approval and monitoring of projects processes. IT unable to make it. RL to arrange separate session.</p> <p>IT has introduced Leapfrog to BOC.</p> <p>NN raised concerns about reporting with CCSW principal and separate meeting held with him and Pat Jackson. RL offered to have a call.</p> <p>Minutes approved.</p>	<p>RL</p> <p>RL</p>	<p>July</p> <p>July</p>

4	<p>Jobs Portal Update</p> <p>LJ and IT had spent time with SW reviewing the jobs portal. LJ felt the jobs portal didn't replicate jobs offer on other sites and that's its intended purpose is different. It currently shows up quite far down the search results so need to look at how this can be improved to help increase use.</p> <p>IT still concerned about repetition with other sites. Benefit though is that this is a single site to go to for information about jobs and apprenticeships. Some figures still low so would like to wait until July to be convinced of the value of the site. Clearer what the value of the site is now.</p> <p>SW explained there were now sector specific pages. Alderley Park helped shape Life Science information. Improved front page of the website.</p> <p>Companies asking directly to advertise. PJ to find out if those roles had now been filled.</p> <p>Chamber of Commerce has asked if Kickstart opportunities can go on.</p> <p>More sectors to be added.</p> <p>Apprenticeship page is new. As a result of Facebook campaign 1800 visitors.</p> <p>Examples of Kickstart opportunities added. (For 16-24 yr. olds)</p> <p>Committee agreed that the improvements look good. Need to look at the value of the data, the costs and time for running the site and its sustainability beyond March 22.</p> <p>Regarding revenue costs, SW is currently the editor. Looking to give others editor rights to share workload.</p> <p>It is expected that there will be an increase in unemployment as the furlough scheme ends. Looking at whether DWP will could fund post March 22.</p> <p>PJ stated how useful the data was and how real time data was being able to be reported back into colleges rather than historical data.</p> <p>Working group looking at other improvement which can be made to the portal.</p> <p>PJ to provide a further update at the end of July.</p> <p>Portal could potentially be transferred to another body if shown to be sustainable.</p>		
5	<p>Programme Update</p> <p>RL ran through the latest outputs. She explained that that with schools engaged and students benefitting, some may be counted twice, in other words some schools and students are accessing more than one project. IT asked if the "schools</p>		

	<p>engaged” could be broken down by school to see if there were any gaps. RL to work with skills project to provide this data.</p> <p>Committee also asked that forecast outputs were broken down by year. This is to give better transparency about performance so the committee can concentrate on projects that may be behind.</p> <p>RL explained that post March 21 all outputs are contracted as one “future years” total but that she will bring a report showing achieved against profiled to the end of March to the next meeting.</p> <p>Agreed to have Smartgrid back for presentation in September.</p> <p>Agreed that RL would continue to produce RAG report showing GBF projects and LGF projects not yet financially complete e.g. Ellesmere Port. Committee will then agree if it is necessary to get any projects in to report on progress.</p> <p>RL to invite Reaseheath to present progress with the Vertical Farming and Automatic Dairy at the next meeting.</p>	<p>RL</p> <p>RL</p> <p>RL</p> <p>RL</p> <p>RL</p>	<p>Aug</p> <p>Jul</p> <p>Jul</p> <p>Jul</p> <p>Jul</p>
6	<p>Risk</p> <p>Discussion about the Enterprise Zone income and the uncertainty around it. Cushman's engaged to help with calculations.</p> <p>The committee confirmed that they had reviewed the risk register and were happy with it.</p>		
7	<p>AOB</p> <p>RL discussed the need for an end of programme evaluation of the LGF programme. After discussion it was agreed that the best time to do it is to commission it in April 2022 with a view to it being completed by June 2022. RL explained this would allow time for outputs to be achieved which were always expected to be achieved after the projects had completed. Committee requested that RL bring the brief to the December meeting.</p> <p>JT will explore the jobs portal with the engagement board and feedback comments.</p> <p>Next meeting: 28th July.</p>	<p>RL</p> <p>JT</p>	<p>Dec</p> <p>July</p>

Cheshire and Warrington Opportunities Portal Update for Performance and Investment Committee on 22 September 2021

This paper addresses the specific concerns raised by the Performance and Investment Committee on 23 June 2021 and provides an update on the latest performance against measures of success and recent developments of the Portal.

The evidence in this paper will also be used in responding to the Government's recent announcement to spend £1.3 million over 2021-22 and 2022-23 to pilot the use of new technologies to support in or out-of-work people to find new job opportunities.

1) SPECIFIC CONCERNS RAISED BY P&I

On 23 June the Performance and Investment Committee reflected on the 3 main concerns they had identified at their previous meeting:

- Duplication
- Finance and sustainability
- Search engine ranking

1.1 Duplication - Following a demonstration of the Portal, Members confirmed that the Portal didn't duplicate or compete with other job sites. There are therefore no State Aid issues to consider. The unique selling point of the Portal is that this is a single place to go to for information about jobs, apprenticeships and the Cheshire and Warrington labour market more generally. We still expect people to use other job search sites including Indeed but the Portal provides a more rounded service and guides people to understand more about the local labour market and in doing so aims to raise their aspirations about the types of jobs open to them.

1.2 Finance and sustainability – the Portal was initially launched in response to Covid and funded via the Northern Powerhouse from October 2020 to the end of April 2022. The Cheshire and Warrington LEP's funding of the Portal started in May 2021 and was intended to run to the end of March 2022 at a cost of £38k with funding available to enable us to do this.

Between May and the end of September 2021 the Portal cost was £14,000 and social media including the user journey workshop cost was £9,400.

The additional cost until the end of March 2022 would be £10,200 for the Portal, £6,500 for social media and 2-3 hrs per week staff time (LEP and non LEP) for maintenance and updating. There is also an optional additional £4,500 for a search engine optimisation package. During this period we would re-brand the Portal from NP11 to Cheshire and Warrington.

This would bring the total cost for the 11 months from May 2021 to March 2022 to £40,100 comprising £24,000 for the Portal, £15,900 for social media and user journey workshop and an optional £6,500 for search engine optimisation.

Beyond 31st March 2022 there is uncertainty whether high levels of unemployment will persist as well as uncertainty about the future role of the LEPs following the LEP review.

Funding beyond March 2022 for the Portal alone would be £26,400 per annum plus any marketing costs and staff time to update the Portal. We would expect to continue some social media activities but over time we anticipate following a similar approach to Thurrock where the initial social media marketing has now generated a Facebook page that is growing organically with minimal marketing

costs. This process at Thurrock started in March 2017 and has generated a following of 3,600 173,405. For the last 2 years they have not needed to fund any social media.

At least 1 month before the end of March 2022 we will need a decision on whether there is a case for extending the Portal beyond March 2022 and whether it could be transferred to another organisation or remain with the LEP. To date the Portal has been managed and developed in consultation with local employers and other partners, in particular Job Centre Plus, but the lead for this work and all the editing of the Portal has been the responsibility of the two people in the LEP's Skills Team. This staff time has been funded by a mixture of LEP Core funding, Digital Skills Partnership funding and Skills Advisory Panel funding. Marketing Cheshire have provided support monitoring the social media platforms.

If there is a decision to extend the Portal beyond 31 March 2021 consideration will be given to editorial control at the same time we consider where the Portal will be located.

1.3 Search Engine Ranking – The Performance and Investment Committee recognised that achieving a 3rd place in Google searches within 3 months of operation was a major achievement. However, the Committee asked if we could ensure searches for Cheshire jobs or Warrington jobs appear higher up the Google rankings which at 23 June were 10th and 11th on page 2 of Google searches.

Following advice on Search Engine Optimisation (SEO) action was taken to improve the Google rankings but we were advised that the response to the action may take some time to have an impact. Since action was taken on 30 June 2021 the Google search for Cheshire and Warrington Jobs is ranked 1st, Cheshire Jobs 9th on page 1 and Warrington Jobs 2nd on page 2. We are advised it may take longer to achieve the 3rd position we achieved for Cheshire and Warrington.

Feedback from the analysis of the way users access the Portal is also helping to inform how we optimise the search rankings.

2) LATEST PERFORMANCE AGAINST MEASURES OF SUCCESS

Key performance against measures of success is outlined below in terms of visits and use of the Portal, jobs and apprenticeship applications, Kickstart placements, social media impact and real time labour market information from the Portal.

Data is from 1 March 2021 to 12 September 2021 unless stated otherwise. Most performance data is from visitors who have accepted cookies and are being tracked (this is estimated to represent only 11% of all the people who visit the Portal) so the actual figures will be higher. Data not dependent on cookie consent is indicated with a *. Full details of recent developments are at Annex A and updated measures of success at Annex B.

Key Facts

Visits and Use of Portal

There have been:

- * 58,132 unique visits to the Portal with an average of 2,600 unique visits each week, to contextualise this there are 20,000 people on Universal Credit looking for work
- 9,890 unique visitors who have accepted cookies.
- 64,977 tracked page views
- 21,160 tracked searches
- an average engagement of 2 minutes 53 seconds

Jobs and Apprenticeship Applications

- *There have been 5,706 clicks on 'apply for job' including Kickstart Placements. This is the highest level of performance of all 9 PDMS Portals for June and July. PDMS attribute this to the way we have designed the Portal
- The jobs advertised on the 'Spotlight on Vacancies' page have attracted 258 clicks
- There have been 413 clicks on 'apply for apprenticeship'

Kickstart Placements

- Cheshire and Warrington are the first area in England to advertise all local Kickstart placements
- 326 tracked users have accessed the 16-24 Kickstart page
- There have been 192 tracked searches for Kickstart opportunities from the 16-24 Kickstart page and a total of 6,605 tracked searches that include the terms Kickstart or Kick Start. Based on the National target for Kickstart Placements the Cheshire and Warrington share of this would be 2,500 placements, to date there have been 841 Kickstart Placements and there are currently 1,270 live vacancies on the Portal

Social Media Impact

- There has been a total of 23,397 clicks from social media to the Portal.
- There have been 1.6 million impressions of Facebook content and 61,129 content clicks (likes, shares etc)
- The number of clicks on Cheshire and Warrington Facebook content has risen from an average of 8,283 in March-May to 11,295 in June-August. In total there have been 58,734 clicks on Facebook content
- *We have had an average weekly click through rate from social media to the Portal of 4%, significantly above the overall click through rate of less than 1% from Facebook
- *From 13 June 2021 to 12 September 2021 the number of Facebook likes has grown by 49% from 276 to 486 and followers by 48% from 328 to 410. These followers can be used as a basis for future social media engagement with individuals

Real Time Labour Market Information from the Portal

- Real time labour market information is now being used to inform the training providers, the Pledge and other partners including DWP. More recently intelligence about job and apprenticeship searches is being shared with BEIS in the weekly reports from the Growth Hub.
- The pages most users visit are:
 - Jobs search (3,364)
 - Apprenticeships (1,673)
 - Spotlight on vacancies (731)
 - Industry sectors (296)
 - 16-24 Kickstart (279)
 - Retrain or Upskill (140)
- The most popular search terms entered by users are:
 - Part time (1,026)
 - Admin/Administration/ Administrator (482)
 - Healthcare/Nurse/Care/Nursing/Home Support/Medicine/Medical/Carer Outpatients/OT/Dental/Mental health (274)
 - Retail (130)
 - Biomedical Biotechnologist Biochemist Microbiologist Pharmacist Toxicologist Scientist Laboratory (92)

Annex A

Key Developments to the Portal include:

- Continued to spotlight hard to fill vacancies with an increasing number of employers asking to add vacancies onto the 'Spotlight on Vacancies' page. Vacancies showcased from 33 different organisations
- More business asking to have their companies listed on the Industry Sector pages, recent examples include Altimex, Cavendish Nuclear, Driveworks, Bitrobius, Redxpharma, Aksense. Sectors include, digital, energy, health & care, hospitality, life sciences and manufacturing & engineering.
- 3 training providers are spotlighting hard to fill apprenticeships on the Portal
- Added searches on the home page to all other sectors to the page
- We have included a link to volunteering opportunities to the home page of the Portal
- The Portal has been promoted at online Jobs Fairs including the Kickstart Job Fair in August
- 2 Members of the LEP attended User Journey Workshop to improve how people use different parts of the Portal to support them through finding out about available jobs through to having the confidence to reach the end destination of 'Apply for a Job'
- To note that PDMS is now contracted with 9 Portals and Thurrock which was an early adopter has now recently signed a 2 year contract
- PDMS use the Cheshire and Warrington Opportunities Portal as an exemplar for layout and content when speaking to potential new customers

Annex B – Performance Against Measures of Success

B.1 Individual client feedback from stakeholders

Presentations on the features of the Portal have been delivered to the following stakeholder groups.

- Career Connect
- Cheshire College South and West
- DWP/Job Centre Plus
- Guinness Partnership - Housing Association
- Into Work Board
- Journey First (European Social Fund project)
- Kings Community Centre Job Club
- National Careers Service
- New Leaf Programme (European Social Fund Employment Project)
- Peaks and Plains (Housing Association)
- Seetec Pluss (Job Entry Targeted Support North West)
- South Cheshire Chamber of Commerce
- Warrington and Vale Royal College
- Warrington Business Exchange

B.2 – Feedback from businesses who have local jobs/Kickstart vacancies featured on Portal

The following organisations have advertised vacancies on the Portal:

Creative/Arts

Crewe Lyceum

Digital and Technology

Altimex

Element Materials Technology

Drive Works

Skyzack

AboveLine

Energy

Cavendish Nuclear

Engie

Health and Care

Health Watch Cheshire

In Safe Hands Healthcare

Pure Insight

Tourism

Visitor Information Centre - Chester

National Trust

BeWILDerwood

Experience Chester

Wild Rumpus

Hospitality

Carden Park

Chester Grosvenor

The White Lion

Hollin House Hotel

Hydes Brewery

Marmalade

Mottram Hall

Shrigley Hall Hotel and Spa

The Mere

Weston Grove Fish and Chips

Life Sciences

Bitrobus

Redxpharma

Aksense

Boyds

Other

Cheshire East Council

Cheshire College South and West

Cheshire and Warrington LEP

Youth Federation

B.3 - Additional information on use of Portal that adds value beyond just job searches

<i>Please note these measures relate to the number of users who have accepted cookies, this is an estimated to be 11% of the total number of users</i>	3 Months Total March to May 2021	3 Months Total June to August 2021	Total 1 March to 12 Sept 2021
1. Users searching for opportunities in industry sectors that are growing or with significant levels of employment in Cheshire and Warrington	181	454	675
Life Sciences	30	59	92
Digital and Technology	25	50	76
Logistics and Distribution	20	27	49
Energy Zero Carbon and Clean Growth	10	26	39
Chemicals	7	8	16
Manufacturing and Engineering	10	27	37
Finance and Business Services	19	35	56
Health and Social Care	45	202	274
Construction	15	20	36
2. Users searching for opportunities in other industry sectors			
Hospitality and catering via Spotlight on Vacancies page	n/a	27	28
3. Total number of users searching for job, training and apprenticeship vacancies (all vacancies)	735	932	3,218
4. Total number of users searching for only job vacancies	2,583	2,979	5,700
5. Users visiting Industry Sectors	257	137	402
Life Sciences	31	23	55
Digital and Technology	47	26	73
Logistics and Distribution	28	14	45
Energy Zero Carbon and Clean Growth	24	15	39
Chemicals	10	6	17
Manufacturing and Engineering	23	13	37
Finance and Business Services	46	9	55
Health and Social Care	48	31	81
6. Users visiting specific pages			
Spotlight on Vacancies	272	440	731
Job Advice and Tools	8	60	89
Industry Sector	189	107	296
Retrain and Upskill	104	42	140
Apprenticeships	177	1,492	1,673
Find Your Career Path page (careers directory)	137	96	198
Redundancy Help	29	20	53
Start a Business page	46	18	72
Expert Local Help page	28	17	47
16-24 years old and claiming Universal Credit page	n/a	275	32

	3 Months Total March to May 2021	3 Months Total June to August 2021	Total 1 March to 12 Sept 2021
7. Clicks on featured job adverts (outbound links)	62	167	258
8. % of returning visitors	21.6	24.8	15.7
9. Average time people are spending on the Portal (seconds)			02:53
10. Google searches for 'Cheshire and Warrington Opportunities' and 'candwopportunities'	216	412	
11. @candwopportunities Facebook page followers (running total)	>349	464	486
12. @candwopportunities Facebook page likes (running total)	300	393	410

B.4 - Original Measures

Measure	March to May 21 Total	March to May 21 Weekly Average	June to August 21 Total	June to August 21 Weekly Average
People reached each week on social media via @candwopportunities	296,721	46,620	327,806	25,216
Social media clicks to Portal	11,407	1,901	11,900	922
Unique weekly visits to Portal	25,822	8,607	32,310	10,770
Unique weekly visitors that accepted Cookies	5,000	404	5,932	456
Sessions	6,317	509	7,640	589
Page views	28,111	2,258	31,525	2,429
Clicks on 'apply for job'	3,362	1,121	2,677	892
Click Through Rate (CTR) %	n/a	4	n/a	4

Cheshire & Warrington Local Enterprise Partnership
Performance and Investment Committee

Title: Programme Manager Update Report

Agenda item:

Prepared by Rachel Laver

Date of Report: September 21

1. Executive Summary

There are significant supply chain issues that impacting costs of projects. The Warrington Bus Depot scheme and MDC lab are most impacted by the issues, however both projects are still forecasting to spend the Getting Building Funding on time, but it's likely to be tight. The LGF projects that weren't complete at the end of March are either progressing well or have now completed such as UOC High performance Cloud and several of the sustainable transport schemes.

The focus now needs to be on ensuring that the outputs and showing the value of public investment whether the LEPs getting any further capital funding or not.

The attached RAG report shows the status of all projects. Projects are only reported by exception below.

1.1. Improving Winsford Industrial Estate

Work is continuing on site with almost £900k spent in the last quarter. Good level of interest in the site, advanced discussions with three companies. If all three move on to the newly opened up land it will create in excess of 300 jobs with other companies expected to take space. In addition the Cheshire and Warrington Development Fund (Evergreen) made it's first investment which started drawing in July which will see new SME space built on the estate.



1.2. Poynton Relief Road

This £50m project is progressing well on site and has strong Covid protocols in place which is enabling work to continue despite the number of staff getting “pinged”



Grahams the main contractor is looking at how it can reduce the environmental impact of the projects and in addition to the substantial amount of planting already plan, they're going to look to increase this, they are switching fuels to alternatives such as vegetable oil and looking at using lower temperature modified bitumen which uses 40% of the carbon of traditional bitumen.

1.3. A51 Tarvin Road

The majority of works are now complete on this project, with the council deciding to invest in some additional works, providing an enhanced scheme and improvements to travel, as well as more match funding.



1.4. NW Crewe Sustainable Transport Scheme

As previously reported CEC are having issues spending all the NW Crewe sustainable travel grant before the end of March due to land issues. We’ve already changed the LGF allocations between the CEC sustainable travel schemes and were expecting a revised business case encompassing all the NW Crewe Package of works. A verbal update will be given at the meeting as the necessary information about the wider scheme wasn’t received in time.

1.5. Canalside Charging Scheme

Only 26 charging sessions recorded to the end of June, but the chargers only became operational on the 22nd May. They have now been added to ZAP an app showing all EV charging points in the country. In total 23 chargers were installed against the original project total of 18. It is hoped that the council will work to promote the asset and that use will grow exponentially in the coming months.



1.6. IOTA

Still struggling to get regular monitoring information from Carpe Diem.

1.7. Ellesmere Port One Public Estate

Good progress is now being made with the Ellesmere Port OPE project.

2. Getting Building Fund

2.1. Chester Drainage Tunnel

Work is progressing well. The project is one time and budget, but with the trickier part of tunnelling under the Roman walls starting in August. The project is on programme to complete in January 22 and has now claimed 95% of the grant, the remainder will be held back until the project is completed. Really interesting is that 99% of tunnel excavations are being recovered or recycled and 200 tonnes of sand excavated is being

donated to Chester Zoo for new animal enclosures. Larger sandstone blocks are being stored to be used to repair the City Walls.



2.2. Validation Centre of Excellence

The project team are working really hard to deliver the project within the tight GBF timescales. They are still forecasting practical completion in April 22, with a start on site in November, however there is very little slack in the programme. They are in the process of procuring the £1.2m of equipment they need, but again there are supply issues in the market and also due to the specialist nature of some of the kit they require, there are long lead times. Suggestions about how to achieve spend have been discussed and are being considered by MDC.

2.3. Bus Depot

Tenders for main contract have been submitted and are slightly higher than expected. Also, contractors feel unable to commit to fixed price contract due to uncertainty in market. Contractor due to be approved in October by Cabinet. Demand for steel is very high across the country following British Steel, closing their order books in May. This is having an impact on cost and programme.

Draft HOT issued for developer agreement for site to be vacated. WBC have submitted an application for the All-Electric Bus Fleet and have been taken through to the next stage of assessment and should hear by Autumn.

Corporate Risks:

RISK SCENARIO		FUTURE CONTROLS / MITIGATION MEASURES		Residual risk rating			Direction of travel
RISK	IMPACT	Mitigation	Planned actions	IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL	
EZ receipts received not in line with forecasts	Unable to undertake the necessary EZ investments, repay loans and develop other areas of LEP activity.	continue to liaise with business rate function staff to improve forecast accuracy and determine contingencies. Establish a reserve within EZ funds. Manage expectations about availability of finance and reduce investment programme accordingly if need be.	Improve forecasting and understanding of cashflow and monitoring of income. Ensuring that we have sufficient levels of reserves to manage short-term variances in EZ income. Ensure sufficient flexibilities to turn on and off commitments.	4	3	12	→
Uncertain economic conditions make it difficult for the LEP to support economic development.	It's hard to identify how the LEP can tackle all the issues that are likely to crystallise as a result of the pandemic. The LEP may not have the means to adequately and comprehensively respond. Could impact the reputation of the LEP.	Recovery plan being developed in conjunction with stakeholders which will convey the scope of what the LEP intends to do to aid recovery	Investment in developing business cases and "Place" marketing has been approved by the board and further use of EZ retained business rates is expected to continue creating opportunities and awareness. Committees are tasked with redirecting funding for failing projects in order to prevent loss of funding. Continue Horizon scanning to drive pipeline of appropriate projects.	4	3	12	→
Failure to successfully deliver projects and programmes which the LEP is responsible for [in compliance with the funding conditions]	Reputational damage, loss of funding, damage to stakeholder relationships, LEP needs to find funding to underwrite costs, not able to deliver the SEP/LIS	Ensure all bids are reviewed to ensure they're properly costed and all papers include a FD opinion. Look at delivery options to see if risk can be shared or transferred. Consider contracts and all terms to ensure they are understood and as tight as possible. Independent appraisal then ongoing monitoring and managing of contracts.	Make it a mandatory part of the approval process that FD opinion is given on all bids. Consider writing into the LAF. Carry out a review of all existing funding contracts so that the LEP fully understands and can account for the financial implications of those programmes e.g. Accelerate which requires the LEP to cash flow the delivery costs with the funds only being reimbursed if the targets are met.	4	3	12	→
LEP review, spending review and Pm Speech on devolution could and will create change, ambiguity and need to change LEPs objectives and internal structure.	LEP review may mean that staffing structure of the LEP needs to change to meet new priorities to ensure LEP has the right skills and expertise. May cause staff motivation and uncertainty, issues Board and committee members might become disengaged, not seeing the value in committing their time to the LEP given revised priorities.	Work with ministers and officials to help reduce ambiguity to help better inform LEP structures and objectives. Work with LAs and LEP network to help shape those discussions and understand what ministers really want to achieve. Make sure that the views of C&W LEP are heard. Ensure mgt of internal structure and finances maintain max flexibility to respond to changing priorities. Work to reassure staff and that the LEP is expected to grow. Budget setting will need to account of budget uncertainty.	Continue to review position and align response accordingly. Continue to brief staff and board as the position evolves and a positive view of what the future role of the LEP will be. Work to actively keep board and committee members committed to supporting the LEP. Working on review of LEP within C&W. Develop comms plan which promotes the achievements of all the different funding initiatives so that while the capital funded programmes may be coming to an end, the LEP is involved in far more activity which adds value.	4	3	12	→
The resources of the LEP severely constrain the amount of intelligence the LEP can gather and the ability to respond to business closures or opportunities.	Criticism of LEP response and weak local response to opportunities and threats and damage to the reputation of the LEP	Co-ordinated response from the LEP in conjunction with the LAs. Ensure network across the region is joined up to achieve maximum impact.		5	2	10	→

RISK REF	RISK SCENARIO		EXISTING CONTROLS / MITIGATION MEASURES	FUTURE RISK RATING		
	RISK	IMPACT		IMPACT {1-5}	LIKELIHOOD {1-5}	TOTAL
1	Crewe Hub - Risk that project may not happen due to national political uncertainty and or that the funding isn't fully spent due to the delays with the project	Reputational risk. If govt decide not to go ahead then there the economic benefits won't be realised. Not achieving the maximum connectivity to the Hub and thereby reducing the economic benefits of the Hub and VfM.	Working closely with new govt/, CEC, DfT and the rail industry to deliver a scheme which supports the wider economic growth of the region.	5	3	15
2	Issues with new website, including risk of being hacked and the need to keep information up to date. Also potential risks about how well received the new website will be.	Stakeholders unable to access relevant information. Particularly important for the Growth Hub. Could lead to reputational damage and financial impact if hacked.	New website doesn't include as many plugins as previous GH site so reduces risk of being hacked. Appointed consultant to fully test the site and identify any weaknesses.	4	3	12
3	Projected retained business rates not fully realised.	Reduction in retained business rates and delay in investment projects paying back. The VOA value our investment projects lower than projected as part of the business case. We don't capture all the business rate growth in the EZ. Revaluation reduces overall business rate income	Projected business rates assessed by property advisers as part of the appraisal of business rates, based on previous business rates. Cushman and Wakefield commissioned to assess historic and future business rate retention on each EZ site to help give confidence in projections. Only investing a proportion of business rates from any one scheme so that there is cover if an investment fails/defaults.	3	3	9
4	Unable to invest Evergreen Funding by the end of 2023 due to the conditions of the funding and the need to fit with the priorities	Loss of funding and reputational damage	Work with partners to develop a strong pipeline of projects. Appoint fund manager with strong history of investment	3	3	9
5	Middlewich rail study isn't supported or doesn't meet expectations. Middlewich study raises expectations of delivery which will need funding.	Reputational damage, potential loss of opportunity to secure govt. funding. Doesn't support the SEP or doesn't take account of cross boundary issues. Potential rail and infrastructure improvements are not delivered in a timeframe that meets people's expectations. Reputational impact, accusations of waste of money for study to be completed if no capital available.	Completed Feasibility study and started dev. Of SOBC. Stakeholder closely engaged with SOBC dev. Initial BCR is poor but figures being reviewed by consultants. Revisit by end of Feb.	3	3	9
6	Failure to deliver a HS2 station at Manchester Airport will constrain access	inhibits our ability to deliver the SEP through insufficient connectivity of the airport.	Working grp est to look at these issues and will feedback recommendation to relevant authorities	3	3	9

	to the airport and restrict it's growth potential.					
8	Bus Strategy not agreed, or could raise expectations, or causes tensions between bus companies/LAs and the LEP.	reputational risk to the LEP. Busses will continue to underperform which would impact of the regions ability to fulfil it's potential. Ie.it will hinder economic growth if people are unable to effectively move around the region. Environmental impact of less people using buses (2-5% of people use busses.)	Collaborative working with the interested parties. The vice president of the confederation of the passenger transport in the NW is now an advisor to the LTB.	3	3	9

Programme Risks

Summary of project status

updated: 01/09/2021

Project Name	Main Recipient	Main Contractor	Recipient Postcode	Project description	Total Cost (£)	LGF Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	Current Position
LGF Live Projects										
GM & Cheshire Life Science Investment Programme	Catapult Ventures	Catapult Ventures	SK10 4TG	E31m Life sciences Investment Fund.	31,982,000	10,000,000	→	10,000,000	100	Fund closes to new investments at the end of May. Some of the investments are struggling due to not being able to run clinical trials through the pandemic. Portfolio valued at 108% of cost.
Centre Park Link (Warrington)	Warrington Borough Council	Balfour Beatty	WA1 1XL	The Centre Park Link comprises a new highway route into the Town Centre, providing access to developable land. This involves the construction of a new bridge structure and associated highway link.	19,891,000	5,300,000	→	5,300,000	100	Planning permission for 513 dwellings granted on site unlocked as part of project.
Ellesmere Port Central Development Zone	Cheshire West and Chester Council	Vinci	CH1 2NP	Development of new council offices for use by CWAV staff, DWP and For Housing on old bus station site. Relocation of bus station, demolition of existing council offices to make way for new housing.	17,392,000	8,332,000	→	8,332,000	100	Work going well on site. Forecast to complete in December.
Crewe Market Hall	Cheshire East Council	Parkinsons	CW11 1HZ	Refurbishment of the indoor and outdoor market to bring more variety to the markets and create more opportunities for the space to be used in the evenings.	3,900,000	2,290,457	→	2,290,457	100	Project open and been very well received locally.
Unlocking Winsford Industrial expansion Land	Cheshire West and Chester Council	A E Yates	CH1 2NP	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	5,000,000	3,800,000	→	3,800,000	100	Grant now fully claimed and project complete. Heads of terms agreed for sale of one property.
Tarvin Road (Chester)	Cheshire West and Chester Council	Balfour Beatty	CH1 2NP	Improvement to the highway to help improve traffic flow.	5,427,000	3,663,000	→	3,663,000	100	Work still progressing on site. Substantially complete but won't be fully completed until the Autumn
Omega Local Highways Schemes phase 1 and 2b	Warrington Borough Council	Dow High Ltd	WA1 1XL	Highway improvements. Preferred option currently being developed.	6,450,000	4,050,000	→	-	-	Completion delayed, but completed in August.
Warrington West Station cycle access	Warrington Borough Council	CTS Bridges	WA1 1XL	New cycle and pedestrian access to the station	345,000	250,000	→	-	-	Construction delayed due to land transfer issue. Due to start on site in September.
C&W Security Training	Youth Federation	Youth Federation	CH65 3EY	an investment in computers, servers and networking equipment to deliver cyber security training to individual learners and local businesses. The equipment will be based at the Science and Technology Facilities Council, Daresbury. The proposed business model is based on an existing facility in Salford.	297,398	30,898	→	30,898	100	Delivered a 3 hr course to 25 students. Looking to reopen the cyber security centre at the end of August.
The Digital Hub - Project 4.0	Cheshire College South and West			Investment in a digital hub employing cutting edge technology including Virtual Reality, Augmented Reality, Robotics and Additive Manufacturing that would be based in a central and fully accessible Digital Hub on College campuses. A proportion of the equipment that is readily portable will be incorporated into a mobile learning centre that will deliver the opportunity to engage with the technology and the desired reskilling and upskilling.	2,230,749	913,648	→			Construction delayed due to land transfer issue. Due to start on site in September.
High Performance Private cloud	UOC	UOC	CH14BJ	Investment in client server computing environment for use by industry and education.	1,968,308	893,005	↘			Focus on training the trainer. The team continue to build relationships other bodies to increase use of the kit. The equipment is going to be used to build a 3d model of new campus in Warrington.
IOTA	Carpe Diem	Carpe Diem	WA1 1BL	skills lab to train participants in their STEM confidence and raise aspirations across new technology and advanced engineering.	398,560	126,300	→	126,300	100	All funding now spent. Waiting for progress report.
AMET centres - Warrington Campus and Vale Royal campus	Warrington and Vale Royal	Warrington and Vale Royal	WA2 8QA	Advanced manufacturing and Engineering Centres. The Centres will enhance the skills of prospective and current employees though the training is the use of specialist equipment.	1,369,000	656,000	→	656,000	100	Some kit at Warrington still to be installed or awaited.
specialist equipment to transform digital skills in Construction	Warrington Vale Royal	WVR, CCSW, UTC	WA2 8QA	The ACT hub and spokes aim to assist the industry to build high quality, smart, green and efficient building infrastructures, faster, cheaper and more sustainably than ever before.	571,500	260,000	→	260,000	100	Roll out continuing. Looking at running showcases/trials of 3d modelling.
specialist equipment to widen access to technology and digital skills (STREAM)	Cheshire College South and West	CCSW, Maclesfield College	CW2 8AB	To purchase equipment which will support and develop businesses, educational establishments, and communities within the Cheshire & Warrington LEP region in their use of and adoption of digital skills and new technologies.	270,500	152,800	→	152,800	100	Scheme being marketed to the public with community learning happening on college sites where restrictions allow.
Business Energy Efficient Programme (BEEP)	Blue Orchid	Various	L3 9LQ	Energy Audit and Grant programme for SMEs	1,415,030	728,672	↘			awarded grants to 41 businesses and carried out surveys at a total of 54. Underspent by £15k due to projects falling away at last moment. Solar PV and LED lighting were most popular use of grant with 8 business also installing car charging. Over 1000 tonnes of Co2 expected to be saved through the projects.
Project Vanguard	Storengy	Logan Energy	CW10 0JR	Green Hydrogen Generation and refuelling station at Middlewich refuse truck depot. Four vehicles to be converted to Hydrogen. Refuelling services to be made available to NW hydrogen alliance members.	1,035,000	345,000	→	345,000	100	Issue with equipment leaking so had to be shut off until source of leak identified.
Netzero Cheshire	EA Technology	EA Technology	CH1 6ES	Development of a net carbon-zero smart energy building. Including ground sources heat pump, LED lighting, PVs, 20 EV charging points	570,000	300,000	→	300,000	100	awaiting project update
Delivering network visibility in Cheshire's Energy Innovation district	SP energy networks/Ea. Tech	EA Technology	CH65 4LP	Collecting data from 673 sub stations to help understand constraints and trade variable loads	1,364,100	825,084	→	825,084	100	633/673 units now installed across Cheshire and Warrington. Benefits of projects will be more clear over the next 12 months
E-port Net Zero	Cheshire Energy Hub	Cheshire Energy Hub, EA Technology, SPEN	CH1 6ES	The project is to complete a detailed study to inform a capital programme of investment for a net zero cluster.	928,600	718,600	→	718,600	100	Project is complete. Next steps are to secure funding to deliver the schemes identified. Website now live.
Warrington Smart Grid	Pure Leapfrog Lillypad CIC	tbc	WA11UH	The project pilot will involve the installation of 160 energy storage assets (10 electric batteries and 150 heat batteries) and 40 energy optimisation Smart Boxes across Warrington. The majority of these will be into social housing working with the Council for deployment in their existing and newly proposed ECO housing stock but a number also into SMEs.	535,109	353,551	→			Project gaining momentum. May put batteries in Warrington town hall to trial. Also been successful in securing additional funding.
Hy-Net	Progressive Energy	tbc	GL10 3RF	The HyNet project is a major decarbonisation infrastructure scheme in development since 2016 which will deliver the UK's first low carbon industrial cluster. The funding will go towards further development work for the project.	830,316	447,760	→	447,760	100	This phase of the project complete. Now secured £72m UKRI funding to continue development.
Aircorn and LoraWAN deployment	Westwood Limited	Westwood Limited	CWS 7PU	The primary goal of the project is to facilitate green energy sources and reduce carbon emission for the natural gas network. The deployed equipment provides a higher density of monitoring and control equipment for injecting Hydrogen and or bio-Methane into the gas grid.	484,240	231,417	→	231,417	100	200 units built and shipped, testing and reporting continues. The company which is an SME has received a lot of interest from international companies as a result of the project with TOTAL placing orders in addition to the relationship they already have with Cadent who have been amazed with the simplicity but effectiveness of the kit.
Chester Road	Warrington Borough Council	George Cox and Sons Ltd	WA1 1XL	Pedestrian and cycle route along Chester Road. Will link to Centre Park Link (another LGF scheme) and link into the Trans Pennine Way.	900,000	400,000	→	400,000	100	Project has suffered some delays. Due to complete end of September.

Northwest Crewe Cycling and Walking Link	Cheshire East Council	Ringway Jacobs	CW11 1HZ	Extending a cycling and walking path linking Crewe and Nantwich, the Bentley employment site, Leighton Hospital and residential areas. NR widening bridge at Boulderstone Bridge, this project will link into the widened bridge.	1,850,000	700,000	→	700,000	100	Agreed heads of terms for land acquisition and with legal teams to finalise the deals. Aiming to complete land acquisition in the next few months and then mobilise Winter 21/22 for construction.
A5117 Cycle Route, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	CH12NP	4.5km cycleway linking Ellesmere Port and Chester.	602,000	380,000	→	380,000	100	Works delayed by due to complete at the end of September. Further additional, complimentary work funded by the council will complete after this.
Ellesmere Port Canal Toppath	Cheshire West and Chester Council	Canals and River Trust	CH1 2NP	Enhancement of 2.2km of canal toppath between A41, Ellesmere Port and Chester to shared use.	4,379,000	680,000	→	680,000	100	completed in July
Poynton Relief Road	Cheshire East Council	Graham construction	CH1 2NP	Poynton Relief Road is a proposed 3km single carriageway road scheme to the west of Poynton with the primary aims of relieving village centre congestion and regenerating the north of the borough.	50,657,000	5,600,000	→	5,600,000	100	Work progressing well on site. Due to complete August 22
Birchwood Pinch point (Warrington East Phase 1)	Warrington Borough Council	Balfour Beatty	WA1 1XL	The scheme aims to improve access to Birchwood Park. It includes: Signal improvements at junction of Birchwood Way/Birchwood Park Avenue A bus only link connecting the Birchwood Way/Faraday Street junction with Ordnance Avenue The replacement of the Moss Gate roundabout with a higher capacity junction to eliminate traffic congestion, accessibility and road safety problems	4,986,000	2,140,000	→	2,140,000		Completed
M62 J8 Junction Improvements	Warrington Borough Council	Balfour Beatty	WA1 1XL	The scheme involves the remodelling of the current junction to increase capacity and improve traffic flow.	11,690,000	5,000,000	→	5,000,000		Completed June 18
Chester Central (Northgate and Bus Interchange)	Cheshire West and Chester Council	Graham Construction	CH12NP	The project is to create a new Bus interchange. The old bus station site will then be freed up to form part of the £380m Northgate development which will see new retail and leisure opportunities developed.	21,637,682	13,500,000	→	13,500,000		Completed May 17
Thornton Science Park (Chester)	University of Chester	Wilmot Dixon Construction	CH14BJ	The project is to refurbish an existing building to create an energy demonstrator. The aim of the Demonstrator is to provide a flexible platform (with office and laboratory space) for research and development, focusing on testing new and emerging technologies across all aspects of energy systems and smart grids. The initial objective is to concentrate research on emerging energy storage technologies.	17,382,500	6,800,000	→	6,800,000		Completed May 17
Reaseheath Employer Focused Hub	Reaseheath College	John Turner Construction Group Ltd.	CW5 6DF	Construction of new lecture theatres, teaching and break out study areas of approximately 500m2 connecting the existing HE centre with the centre point building and refurbishment of the existing building approximately 337 m2	1,889,307	674,850	→	674,850		Project complete and operational
Reaseheath Agri Tech Centre	Reaseheath College	Engineering Extension - Novaplus Ltd. Agritech - Pochin Construction Ltd.	CW5 6DF	The National Centre for Agri-tech and advanced engineering will provide general teaching areas, workshop space, specialised facilities for robotics, tractor simulation, GPS and the most advanced agricultural engineering machines associated with precision farming, meeting current and future skills needs. In addition the project will introduce robotics to the college farm and livestock management improving animal welfare, farm productivity and reducing environmental impacts.	7,457,972	2,475,000	→	2,475,000		Project complete and operational
Reaseheath Sports Science and Performance Academy	Reaseheath College	Sports pitches - Blakedown Sport & Play Ltd. Sports Hall - Pochin Construction Ltd.	CW5 6DF	The construction of new sports facilities to deliver all year round sports provision, wider range of activities, sports science and performance laboratories, increasing recruitment and delivering higher level skills to all sports and public service learners. It will provide essential recreational facilities for 1200 residential students and the local community. The new facilities to include a sports hall a new MUGA pitch and a new 3G pitch to Sports England specifications.	6,169,154	2,169,750	→	2,169,750		Project complete and operational
Crewe Green Roundabout	Cheshire East Council	Balfour Beatty	CW11 1HZ	Redesign of the existing roundabout to increase capacity and reduce congestion at this pinch point.	7,750,000	3,300,000	→	3,300,000		Completed October 18.
Ellesmere Port and Chester Campus remodelling	Cheshire College South and West	Wilmott Dixon	CW2 8AB	The project is to reconfigure the teaching and learning spaces at the Ellesmere Port and Chester Campuses. This is following an Ofsted report which gave the college an inadequate grading. This was due in part, to the open design and layout of teaching spaces meant that learning is often disrupted by noise from other parts of the building.	3,791,198	3,198,000	→	3,198,000		Project complete and operational
Reaseheath Learning Hub and Accommodation	Reaseheath College	Learning Hub - Novaplus Ltd. Accommodation - Pochin Construction Ltd	CW5 6DF	The replacement of temporary residential units (180 beds) with a new 200 bed purpose built facility that will provide accommodation for approximately 320 students meeting increased demand. Addressing significant condition issues in central scientific laboratory Hub	11,244,158	3,582,315	→	3,582,315		Project complete and operational
Sydney Road Bridge (Crewe)	Cheshire East Council	Network Rail and J Murphy & Sons	CW11 1HZ	Replacement of the bridge at Sydney Road with a new bridge which take two lanes of traffic, plus a pedestrian path. The new bridge will reduce congestion in the area.	10,452,553	5,850,000	→	5,850,000		Project complete and operational
Chef's Whites Academy	Macclesfield College	no contractor	SK11 8LF	The UGR grant will be used to buy equipment to enable the college to set up the Chef's Whites Academy and run courses from September 2019. The course is expected to create apprentice opportunities for 40 students.	200,000	25,000	→	25,000		Course started. 11 students enrolled. More expected next year.
Warrington West Station	Warrington Borough Council	Balfour Beatty	WA1 1XL	New train Station. The new Warrington West railway station will act as a key interchange node and serve residential properties within the north and west of Warrington and improve accessibility to the Omega and Lingley Mere employment sites.	20,524,000	6,530,000	→	-		Project completed. Station opened in December 19
Warrington East Highways Improvements	Warrington Borough Council	Balfour Beatty	WA1 1XL	A five part scheme of traffic improvements to open up development sites and improve traffic flow.	13,500,000	6,900,000	→	6,900,000		Complete
Burtonwood Omega Path (WBC)	Warrington Borough Council	George Cox and Sons Ltd	WA1 1XL	This is a new 3.5m wide shared use path alongside Burtonwood Road/Clay Lane in North Warrington which aims to provide a safe, secure and attractive cycling and walking link between the west side of Burtonwood village and the commercial and employment growth areas of Omega, Gemini and Lingley Mere. The length of the proposed path is 2.4km	1,200,000	900,000	→	-	-	complete
Community Learning Hubs	Warrington and Vale	Warrington and Vale	WA2 8QA	Project to provide digital equipment for use in the community by adult learners and the workforce of local businesses, situated in 'Community Digital Learning Hubs' at Northwich and Winsford libraries. The college will co-locate some of its adult and community (ACU) provision at the libraries and will augment existing learning opportunities there, primarily focusing upon digital familiarisation and upskilling.	52,525	39,038	→	39,038	100	Marketing of course at libraries to commence in October.
The digital hub - Digital doorstep	CCSW in collaboration with Forward Futures	CCSW in collaboration with Forward Futures	CW2 8AB	an investment in portable, entry level specialist equipment to support the development of additive manufacturing and virtual and augmented reality. The equipment will be based at Cheshire College South and West's Crewe campus.	44,172	18,235	→	18,232	100	All kit acquired. College in process of engaging with schools to showcase equipment.
Made Digital (previously Warrington digital)	Culture Warrington	Culture Warrington	WA2 8HE	an investment in equipment to deliver coding, digital fabrication, physical computing workshops to young people and vulnerable people in schools, central and neighbourhood libraries and businesses within Warrington. The investment would build on pilot work already undertaken by LiveWire Warrington library staff and Spark at Penketh High School.	37,892	28,992	→	28,992	100	acquired additional equipment to boost online offer. Achieving some good output numbers.

21st Century Skills Lab	UTC Warrington			an investment in specialist equipment to support the development of computer network management and cyber security skills. The equipment would complement the UTC's cyber curriculum. The equipment would be located at Warrington UTC but could be moved and installed at a range of temporary sites.	39,988	19,988	→			All kit acquired and configured. Already being used by different schools	
Macclesfield Stem Centre	Astra Zeneca	UTC Warrington	WA2 7NG	Investment in a STEM Centre at AstraZeneca Macclesfield to allow employees and visitors to experience AR, VR, 3D Printing and Projection Mapping. The STEM Centre will be a dedicated building and use existing underutilised space on the AstraZeneca Macclesfield site whereby employees can go to experience immersive digital content for training in digital and increase their awareness and understanding of advanced manufacturing and research.	402,420	268,420	→		19,988	100	
Automatic Milking dairy	Reaseheath College	Astra Zeneca	SKIO 2NA	Investment in a new automatic milking dairy to provide training, upskilling and reskilling and education in digitalisation, robotics and data driven dairy management. A key part of this is the creation of a Centre for Dairy Automation and Robotic Milking.	736,000	656,000	→		188,457	70	First virtual training session run at the end of April. Feedback is helping to shape future sessions.
The Controlled environment Food Production Centre	Reaseheath College	Reaseheath College	CW5 6DF	Facility to develop precision horticulture through controlled environment food production.	450,000	340,000	→		656,000	100	project complete and operational
Specialist equipment to transform Digital and advanced manufacturing skills	Macclesfield College	Macclesfield College	SK11 8LF	New Digital Hub to provide Agile Project Mgt training, cyber security, coding and robotics.	1,124,912	521,615	→		340,000	100	complete. Now ready for use by students
Computers for schools	Various schools	Various schools	WA2 8PX	Funding to provide laptops to schools to lend to students with no access to a computer at home	30,000	30,000	→		508,785	98	All kit acquired. Member of staff recruited to develop short courses utilising kit.
NEETS computers	Cheshire College South and West	CCSW	CW2 8AB	Computers for young people not in education of employment to help support them into work	45,000	45,000	→		30,000	100	All claims now received.
Canalside EV charging scheme	Cheshire West and Chester Council	tbc	CH12NP	Commercial Electric Vehicle Charging Hub at Canalside Depot in Ellesmere Port which is located on Canalside Industrial Estate within the Cheshire Science Corridor Enterprise Zone.	200,000	200,000	↘		45,000	100	All kit bought and distributed to colleges and then learners.
Congleton Link Road	Cheshire East Council	Graham Construction	CW11 1HZ	A new 5.5km road for Congleton to reduce congestion and support town centre regeneration. The Congleton Link Road would join the A534 Sandbach Road (to West of Congleton) with the A536 Macclesfield Road (to the North of the town).	90,743,268	7,709,543	↘		199,499	100	Project complete. Charging points have been installed at both the National Waterways Museum and Canalside Depot.
Sutton Way Boulevard, Ellesmere Port	Cheshire West and Chester Council	Ringway Jacobs	CH12NP	1 mile new shared pathway which will link the town centre with the western fringe and residential areas and provide a link to Chester by joining up with Stoney Lane.	1,024,000	640,000	→		7,709,543	100	Road now open!
TPT Upgrade	Warrington Borough Council	Dowhigh Limited	WA1 1XL	To widen and upgrade the Trans Pennine trail which is a tourist attraction as well as a link between residential and employment sites.	900,000	350,000	→		640,000	100	Complete
Wilmslow Strategic Cycle and Walking route	Cheshire East Council	Ringway Jacobs	CW11 1HZ	Upgrading of pedestrian and cycle links between Royal London site and Wilmslow. Fill gaps in the off-road route between Wilmslow and key employment sites Inc. Alderley Park, Waters and Manchester Airport Enterprise Zone. Total route length to be upgraded is 2.7km	950,000	900,000	→		350,000	100	Completed

					Total Cost (£)	Grant (£)	Current RAG Status	Total Paid to date (£)	% of grant paid	
Getting Building Fund										
Chester Drainage Tunnel	Chester West and Cheshire	Vinci Construction	CH12NP		66,775,000	5,095,000	→	4764222	94	Tunneling work going well. Difficult section under the walls due to complete end of August/early sept.
All Electric Bus Fleet Depot, Warrington	Warrington Borough Council	tbc	WA1 1XL		7,450,000	5,200,000	→	4000000	77	Project progressing. Increased costs and lack of supplies in the construction market is causing an issue. Bidders will not submit fixed price tender due to the issues in the market.
Alderley Park Validation Centre of Excellence	Medicines Discovery Catalyst	tbc	SK104TG		6,200,000	5,050,000	→	328,194	6	Main contractor appointed. Continuing with procurement of capital equipment.
Total					80,425,000	15,345,000		9,092,416		
GPF					Total Cost (£)	loan/Grant (£)	Current RAG Status	Total Paid to date (£)	% of loan/grant paid	
Cheshire Green Employment Park	Cheshire Green Employment Park Limited	Jones Bros.	CW6 9RH	Infrastructure works to open up the site for redevelopment to create new commercial and industrial buildings with associated jobs.	14,000,000	3,650,000	→	confidential	n/a	Phase 1 and 2 infrastructure works completed. Land revalued. Plots continue to be sold. Loan due to be repaid in September 22
Blue Orchid Capital Grants	Blue Orchid		L3 9LQ	Covid recovery grants	1,150,000	1,150,000	→	1,150,000	100	Project put on hold. Looking to have some funding repaid from Blue Orchid.